

# Evaluation of Existing Plans

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## Background

The City of Lakewood has a goal of integrating resiliency into the culture of the city. As a first step, Planning staff researched a number of national models related to resiliency in order to benchmark the City's existing plans against best practices. One national approach to this topic is the EcoDistricts framework. EcoDistricts is a third-party certification for districts or municipalities similar to LEED for buildings. The EcoDistricts' vision is to create "just, resilient and sustainable cities, from the neighborhood up". The EcoDistricts framework identifies twenty-three objective categories that are used to measure a city's progress.

The City met to discuss resiliency goals and realized that many have been addressed in existing city plans. The Planning Department reviewed plans created by the City since 2004 for any recommendations, goals, and objectives and fit those recommendations into the EcoDistricts framework.

## Plans Reviewed

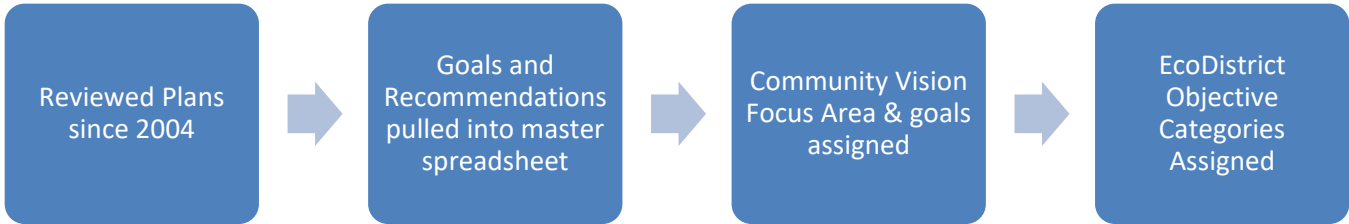
The below list was reviewed for any goals or recommendations. There were some plans in the list that were not relevant due to short-term recommendations or very specific goals for a set timeframe.

1. 2004 Lakewood Park Master Plan
2. 2005 Citywide Parking Study
3. 2005 Elder Friendly Community Taskforce
4. 2005 Grow Lakewood
5. 2006 Citizen infrastructure Committee
6. 2007 Lakewood City Mission
7. 2007 Structural Balance Task Force
8. 2008 Detroit Avenue Streetscape
9. 2008 Performance Audit - Phase I & II
10. 2008 Youth Master Plan
11. 2009 Birdtown/Madison East Neighborhood Plan
12. 2010 Park System Strategic Plan
13. 2010 Parking Study Update
14. 2011 Birdtown Madison
15. 2012 Bike Master Plan
16. 2012 Human Services Summit
17. 2013 Kauffman Park Master Plan
18. 2013 SOAR
19. 2013 Strategic Objectives
20. 2013 Uptown Madison Parking Study
21. 2014 and Beyond Strategic Plan
22. 2014 Tree Task Force
23. 2015 Active Living Task Force
24. 2015 and Beyond Strategic Plan
25. 2015 Parks Master Plan
26. 2016 Integretated Wet Weather Improvement Plan
27. 2016 Strategic Objectives
28. 2017 Community Vision

## Process

The goals were placed in a table to create a master spreadsheet of recommendations since 2004. These goals and recommendations were first compiled and then each was assigned a focus area from Lakewood’s Community Vision and a Community Vision goal. The goals were then reviewed for applicability to the EcoDistricts framework. The process is outlined in Figure 1.

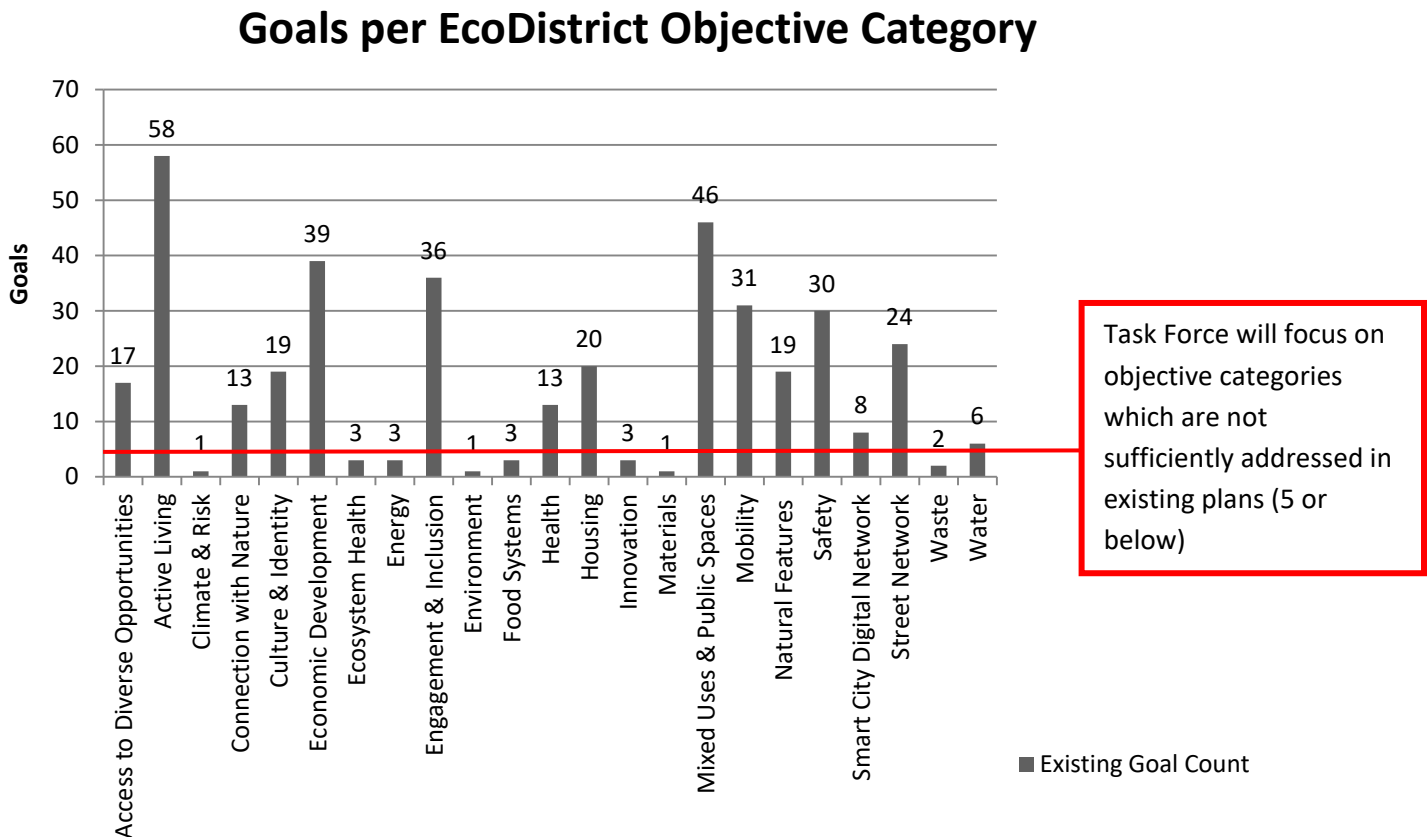
**Figure 1. Plan Review Process**



## Analysis

In order to assess the City’s focus on the resiliency as a whole, each goal and recommendation from the City’s existing plans was grouped by objective category. The total count of goal per category is shown in Figure 2. It is important to note that some of the categories, such as Waste and Water, would likely be addressed more thoroughly in capital plans created by Public Works, which were not reviewed.

**Figure 2. Number of Existing Plan Goals addressing each EcoDistrict Category**



The plans reviewed and the list of categories each addresses are shown in Table 1. Many plans address a variety of EcoDistrict Objectives.

<b>Table 1. EcoDistricts Objective Category by Report</b>	
<b>2004 Lakewood Park Master Plan</b>	Mixed Uses & Public Spaces Smart City Digital Network
Connection With Nature Natural Features	
<b>2005 Citywide Parking Study</b>	<b>2009 Birdtown/Madison East Neighborhood Plan</b>
Mixed Uses & Public Spaces	Active Living Culture & Identity Economic Development Ecosystem Health Engagement & Inclusion Food Systems Mixed Uses & Public Spaces Mobility Safety Street Network Waste
<b>2005 Elder Friendly Community Taskforce</b>	<b>2010 Park System Strategic Plan</b>
Access To Diverse Opportunities Active Living Engagement & Inclusion Food Systems Housing Mobility Safety Street Network	Active Living Connection With Nature Culture & Identity Energy Mobility Natural Features
<b>2005 Grow Lakewood</b>	<b>2010 Parking Study Update</b>
Economic Development Mobility Safety	Mixed Uses & Public Spaces
<b>2006 Citizen Infrastructure Committee</b>	<b>2011 Birdtown Madison</b>
Access To Diverse Opportunities Mixed Uses & Public Spaces	Active Living Connection With Nature Culture & Identity Mixed Uses & Public Spaces Mobility Safety Street Network
<b>2007 Lakewood City Mission</b>	<b>2012 Bike Master Plan</b>
Economic Development Housing Safety	Mobility Safety Street Network
<b>2007 Structural Balance Task Force</b>	
Mixed Uses & Public Spaces	
<b>2008 Detroit Avenue Streetscape</b>	
Mixed Uses & Public Spaces Mobility	
<b>2008 Youth Master Plan</b>	
Access To Diverse Opportunities Active Living Culture & Identity Engagement & Inclusion Health	

**2012 Human Services Summit**

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Economic Development  
Health  
Safety

**2013 Kauffman Park Master Plan**

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Active Living  
Culture & Identity

**2013 SOAR**

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Economic Development  
Engagement & Inclusion

**2013 Uptown Madison Parking Study**

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Mobility  
Smart City Digital Network

**2014 and Beyond Strategic Plan**

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Access To Diverse Opportunities  
Active Living  
Economic Development  
Engagement & Inclusion  
Health  
Housing  
Innovation  
Mobility  
Safety  
Smart City Digital Network

**2014 Tree Task Force**

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Natural Features

**2015 Active Living Task Force**

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Active Living  
Connection with Nature  
Engagement & Inclusion  
Innovation  
Mixed Uses & Public Spaces  
Mobility  
Smart City Digital Network  
Street Network

**2015 Parks Master Plan**

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Active Living  
Connection with Nature  
Culture & Identity

Ecosystem Health  
Engagement & Inclusion  
Mobility  
Safety

**2016 Integrated Wet Weather Improvement Plan**

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Water

**2016 Strategic Objectives**

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Access to Diverse Opportunities  
Active Living  
Climate & Risk  
Connection with Nature  
Culture & Identity  
Economic Development  
Environment  
Health  
Housing  
Mixed Uses & Public Spaces  
Mobility  
Safety  
Street Network  
Water

**2017 Community Vision**

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Access To Diverse Opportunities  
Active Living  
Connection With Nature  
Culture & Identity  
Economic Development  
Ecosystem Health  
Energy  
Engagement & Inclusion  
Food Systems  
Health  
Housing  
Innovation  
Materials  
Mixed Uses & Public Spaces  
Mobility  
Natural Features  
Safety  
Smart City Digital Network  
Street Network  
Waste  
Water

## Recommendations

Previously adopted plans address many aspects of resiliency. To bring additional focus to this effort, a task force will be formed that will make goal and policy level recommendations to fill in objective categories not covered by existing plans. Meaningful, measureable indicators should be assigned to resiliency objectives and tracked going forward.

## Stakeholder Roles

The stakeholders involved in the next steps of establishing a resiliency framework are shown in Table 2. Roles and responsibilities of each group are listed.

**Table 2. Stakeholder Roles and Responsibilities**

<b>City Staff</b>	<b>City Council</b>	<b>Task Force</b>	<b>Public</b>	<b>ReThink</b>
1. Lead the strategy	1. Be engaged	1. Understand gaps in existing City Plans	1. Be engaged	1. Assist in developing meaningful, measureable indicators
2. Moderate the discussion	2. Pass legislation to support programs and tactics	2. Assess and recommend objectives to fill these gaps	2. Provide input to task force, Council	2. Develop reporting template
3. Manage and motivate other stakeholders		3. Review third party verification methods for relevancy and to find the best fit for Lakewood.		3. Seek novel funding sources
				4. Help to establish tactics, programs, and goals by objective.
				5. Assist task force in identifying gaps in current City plans
				6. Project based recommendations







### **Task Force Objective Category Focus**

The task force will consider long-range planning as a whole. However, they will be asked to place particular emphasis on objective categories outside the scope of existing City plans. This report review provides a good starting place, including topics with less than five goals in the task force discussion. Figure 2 shows the cut off for the city plans. From this method, the following topics could be points of discussion for the task force:

- Climate & Risk
- Ecosystem Health
- Energy
- Environment
- Food Systems
- Innovation
- Materials
- Waste
- Smart Building
- Satisfaction

**Vision Focus Area**

**EcoDistrict Objective Categories**

Vision Focus Area	EcoDistrict Objective Categories	City Recommendations & Objectives				
<b>Commercial Development</b> 	Economic Development					
	Innovation					
	Materials					
	Mixed Uses & Public Spaces					
	Smart Buildings					
	Smart City Digital Network					
<b>Community Wellness</b> 	Active Living					
	Connection with Nature					
	Ecosystem Health					
	Energy					
	Food Systems					
	Health					
	Natural Features					
	Satisfaction					
<b>Education &amp; Culture</b> 	Water					
<b>Housing</b> 	Access to Diverse Opportunities					
	Culture & Identity					
<b>Mobility</b> 	Engagement & Inclusion					
	Housing					
<b>Safety</b> 	Mobility					
	Street Network					
	Climate & Risk					