THE CENTER FOR HEALTH AFFAIRS: OVERVIEW
THE CENTER’S MEMBERSHIP

ASHTABULA COUNTY MEDICAL CENTER

CLEVELAND CLINIC HEALTH SYSTEM
- Avon Hospital
- Cleveland Clinic
- Cleveland Clinic Children’s Hospital for Rehabilitation
- Euclid Hospital
- Fairview Hospital
- Hillcrest Hospital
- Lutheran Hospital
- Marymount Hospital
- Medina Hospital
- South Pointe Hospital

METROHEALTH SYSTEM
- MetroHealth Medical Center

SISTERS OF CHARITY HEALTH SYSTEM
- St. Vincent Charity Medical Center

SOUTHWEST GENERAL HEALTH CENTER

LOUIS STOKES, CLEVELAND VA MEDICAL CENTER

UNIVERSITY HOSPITALS
- UH Ahuja Medical Center
- UH Bedford Medical Center
- UH Cleveland Medical Center
- UH Conneaut Medical Center
- UH Elyria Medical Center
- UH Geauga Medical Center
- UH Geneva Medical Center
- UH MacDonald Women’s Hospital
- UH Parma Medical Center
- UH Portage Medical Center
- UH Rainbow Babies and Children’s Hospital
- UH Richmond Medical Center
- UH Samaritan Medical Center
- UH Seidman Cancer Center
- UH St. John Medical Center

GRACE HOSPITAL

LAKE HEALTH
- West Medical Center
- TriPoint Medical Center

MERCY HEALTH
- Mercy Allen Hospital
- Mercy Regional Medical Center
THE LEADING ADVOCATE FOR NE OHIO HOSPITALS

MEMBER HOSPITALS

NORTHEAST OHIO COMMUNITIES

THE CENTER'S VALUE

WORKFORCE (NEOHIO)
FINANCE & REIMBURSEMENT
WAGE INDEX
EMERGENCY PREPAREDNESS
POLICY & ADVOCACY
PENSION

COMMUNITY HEALTH ASSESSMENTS
CHILDHOOD ASTHMA
INFANT MORTALITY
CHRONIC DISEASE
OPIOID ADDICTION
BEHAVIORAL HEALTH

THE CENTER'S INITIATIVES

CHINA ROUNDTABLE OBESITY INITIATIVE
OPIOID TASKFORCE
INFANT MORTALITY INITIATIVE
BETTER HEALTH PARTNERSHIP ASTHMA COLLABORATION
HUB PATHWAYS EXPLORATION
BEHAVIORAL HEALTH INITIATIVES
FEDERAL HEALTHCARE REFORM
COMMUNITY HEALTH NEEDS ASSESSMENTS | IMPLEMENTATION STRATEGIES

- Required for all 501(c)(3) hospitals
- Conduct at least once every 3 years
- Submit to the IRS on Form 990

GOALS

- Define the community served
- Identify health needs of the community
- Develop plans to address health needs
  - Focus on the needs of medically underserved, low-income and minority populations
- Evaluate the impact of actions

PENALTIES FOR NON-COMPLIANCE

- $50,000 excise tax per facility, per year
- Potential loss of tax-exempt status
STATE-LEVEL POPULATION HEALTH PLANNING
OHIO HAS MANY HEALTH CHALLENGES
ODH GUIDANCE: STATE AND LOCAL PLAN ALIGNMENT

State Health Assessment (SHA)
State Health Improvement Plan (SHIP)

Local health departments
Community Health Assessment (CHA) and Community Health Improvement Plan (CHIP)

Hospitals
Community Health Needs Assessment (CHNA) and Implementation Strategy (IS)
### 2017-2019 STATE HEALTH IMPROVEMENT PLAN

<table>
<thead>
<tr>
<th>3 priority topics</th>
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<tbody>
<tr>
<td>Mental health and addiction</td>
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<table>
<thead>
<tr>
<th>10 priority outcomes</th>
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<tbody>
<tr>
<td>Depression</td>
</tr>
<tr>
<td>Suicide</td>
</tr>
<tr>
<td>Drug dependency/abuse</td>
</tr>
<tr>
<td>Drug overdose deaths</td>
</tr>
<tr>
<td>Heart disease</td>
</tr>
<tr>
<td>Diabetes</td>
</tr>
<tr>
<td>Child asthma</td>
</tr>
<tr>
<td>Preterm births</td>
</tr>
<tr>
<td>Low birth weight</td>
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<tr>
<td>Infant mortality</td>
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**Equity:** Priority populations for each outcome above
ODH GUIDANCE: FUNDING

National Distribution of Hospital Community Benefit Expenditures 2011

- Subsidized health services: 8.2%
- Health professions education: 14.8%
- Research: 13.5%
- Charity care: 24%
- Unreimbursed costs for Medicaid: 30%
- Unreimbursed costs for other means-tested government programs: 2.1%
- Community health improvement: 4.3%
- Cash and in-kind contributions: 3.2%
- 7.5% of total net community benefit spending

$624.6 billion total

Ohio Distribution of Hospital Community Benefit Expenditures 2012

- Cash and in-kind contributions: 1.7%
- Community health improvement: 3.3%
- 5% of total net community benefit spending

$3.86 billion total
LOCAL-LEVEL POPULATION HEALTH PLANNING
CLEVELAND CLINIC FAIRVIEW CHNA
ANALYSIS OVERVIEW

PART OF MASTER AGREEMENT

City of Lakewood

Lakewood Hospital Association

Cleveland Clinic

PRIMARY AND SECONDARY DATA

Key Informant Interviews (Primary Data)

Multiple Sources (Secondary Data)

LAKEWOOD REPRESENTS 5% OF CUYAHOGA COUNTY’S POPULATION

5% of patient discharges from CC Fairview in ’14

5% of patient discharges CC Lutheran in ’14

>500 patients discharged from CC main campus in ’14
7.4% UNINSURED RATE LAKEWOOD
DEMOGRAPHIC TRENDS 2015 TO 2020

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<tbody>
<tr>
<td>0-17</td>
<td>10,136</td>
<td>10,067</td>
<td>-0.7%</td>
<td>-4.5%</td>
<td>-4.8%</td>
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<tr>
<td>Female 18-44</td>
<td>10,774</td>
<td>10,178</td>
<td>-5.5%</td>
<td>-2.0%</td>
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<tr>
<td>Male 18-44</td>
<td>10,920</td>
<td>10,224</td>
<td>-6.4%</td>
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<td>0.6%</td>
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<tr>
<td>45-64</td>
<td>13,502</td>
<td>13,408</td>
<td>-0.7%</td>
<td>-6.5%</td>
<td>-5.5%</td>
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<tr>
<td>65+</td>
<td>6,560</td>
<td>7,908</td>
<td>20.5%</td>
<td>12.4%</td>
<td>13.0%</td>
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<tr>
<td>Total</td>
<td>51,892</td>
<td>51,785</td>
<td>-0.2%</td>
<td>-1.1%</td>
<td>-0.4%</td>
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POVERTY RATES BY RACE | ETHNICITY 2014

AMBULATORY CARE SENSITIVE CONDITIONS ABOVE STATE AVERAGE

DIABETES
LONG-TERM COMPLICATIONS
UNCONTROLLED

ANGINA WITHOUT PROCEDURE

DEHYDRATION

CHRONIC OBSTRUCTIVE PULMONARY DISEASE (COPD)
SUMMARY OF KEY HEALTH NEEDS

ACCESS TO AFFORDABLE HEALTH CARE
• Low-income individuals
• Growing elderly population

ECONOMIC DEVELOPMENT | COMMUNITY CONDITIONS
• Socioeconomic concerns
• County-wide crime issues

CHRONIC DISEASES | OTHER HEALTH CONDITIONS
• High rates of:
  • Diabetes
  • Smoking
  • Asthma
• High rates of preventable admissions:
  • Diabetes
  • COPD
  • Congestive Heart Failure

HEALTH PROFESSIONS EDUCATION
• Nearby health professional shortage areas
FOR MORE INFORMATION

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The Center for Health Affairs
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NEW HEALTH POLICY BLOG

The Center for Health Affairs’ public affairs team is providing timely, insightful and unbiased info on health policy topics and more at...
neohospitals.org/blog
THANK YOU!

Questions?