

Foundations	a nongovernmental, nonprofit organization having a principal fund managed by its own trustees or directors. They maintain or aid charitable, educational, religious or other activities serving the public good, primarily through the making of grants to other nonprofit organizations. They do not solicit the general public. must pay out at least 5 % of their assets each year in the form of grants and operating charitable activities. generally financially supported by one or a small handful of sources - an individual, a family or a corporation. Category can be: independent, family and corporate must disclose all grantees and grant amounts in IRS Form 990-PF generates income by investing its initial donation, often distributing the bulk of its investment income each year to desired charitable activities.
Private Foundation	
Private Operating Foundation	must carry out its own charitable purposes expending at least 5% of its assets each year on operating charitable activities.
Descriptive Terms applied to Private Foundations	
a. Independent Foundation	governed by the benefactor, the benefactor's family or a corporation. Usually funded by endowments from a single source.
b. Family Foundations	funded by an endowment from a family. Family members usually have a substantial role in governance.
c. Corporate Foundation	philanthropic organizations that are created and financially supported by a corporation. Created as a separate legal entity from the corporation. Created so corporation can have a positive impact on society. Can be set up as public or private.
Public Charities	
Public Charities	derive their support primarily from the general public, receiving grants from individuals, government and private foundations. Most conduct direct service or other tax-exempt activities. Grant-making public charity is not subject to disclosure requirements. Harder to get grant data. considered charities as a matter of law. Ex. Churches, universities, schools, nonprofit hospitals and medical research institutions. (Section 170(b)(1)(A)(i) through (v) of the IRC.)
Statutory Public Charities	Organizations earn revenue from activities like selling tickets or by charging admission or other fees for the charitable service they provide. (IRC Section 503(a)(2)) Ex. Museum or Opera House
Public Charities (Exempt Income)	
Supporting Organizations	an organization that attaches itself to or supports another public charity (ies) and in effect acquires the public charity status of the organization it supports. Ex. Philanthropic arm of a university or hospital. (Section 509(a)(3))
Other Terms Defined:	
Corporate Giving	instead of creating a corporate foundation, a company can also make gifts and grants directly to charitable organizations.
Different Donation Deductions	Donations to public and private foundations -- deductible at a rate of only 30% of Adjusted Gross Income
	Donations to public charities -- deductible at up to 50 percent of the taxpayer's AGI.

<u>Recommendation</u>	<u>Explanation</u>
Create Partnerships	Should include hospitals and public health departments Engage a broad range of parties from private & public sector over time
Capitalize on Pre-existing and trust-based relationships	Especially for the principal founding partners (if not all partners)
Develop Mission & Goal Statement	focused on clearly defined, high priority needs inspires community-wide interest, engagement and support one or more dedicated to the mission and strong commitment to provide on-going financial support
Financial Anchor Institutions Entity (Created or Designated)	Clearly-defined charter empowered by principal partners to set policy and provide strategic leadership by partners, participants and community at large. (health concepts, definitions and principles)
Population Health Understanding	specific 1) community health measures to address, 2) objectives and targets to achieve and 3) metrics and tools to track & monitor progress.
Partnership Leaders should Priority on the Development of Impact Statements	disseminate evidence-based picture of effects the partnership efforts are having in relation to the direct/indirect costs. deliberate broadening and diversifying sources of funding support to enhance sustainability.
Develop Strategy for Funding	Boards of hospitals and public health organizations should establish standing committees to oversee their organizations engagement in examining community health needs, priorities, strategies and collaborations focused on community health improvement.
Support by Local Health Organizations Development of Collaborative Policies	Local, state and Federal Agencies and hospitals and public health associations should all develop policy positions to promote collaboration to support community health improvement.

Core Characteristics for Successful Partnerships

Vision, Mission & Values	Clearly stated, strong focus on improving community health, firmly supported by all partners
Partners	dedicated to collaboration with other parties, understand challenges of forming partnerships & enjoy mutual respect & trust.
Goals & Objectives	clearly stated, widely communicated and strongly supported by partners and staff
Organizational Structure	durable structure to carry out goals of collaborative arrangement.
Leadership	partners designate highly qualified and dedicated persons to manage the partnership & programs
Partnership Operations	effective institution and operation of programs
Program Success & Sustainability	operational and demonstrates successful performance
Performance Evaluation & Improvement	Monitors and measures performance periodically against goals, objectives and metrics.

Challenges to developing Successful Community Health Partnerships

Creating, organizing and leading all types of partnerships is difficult, no exception here.
Maintaining partners' interest and engagement
Achieving measurable improvement in overall health of a population or community
Ensuring funding and sustainability
Small staff so heavy reliance on volunteers to perform a substantial portion of work
Establishing community recognition, credibility and respect for the partnership