

## Community Questions from the Wellness Foundation Community Meeting:

### Biggest Question

1. How is the initial board structured? Is it designed to amass experts or be representative of Lakewood's various constituencies, or do both? Is it an initial board designed to be transitional, toward the goal of forming mission, vision and permanent board structure?
2. How much is the seminar leader being paid and by whom?
3. Why were specific services moved out?
4. How are people going to be chosen to serve on the new foundation and are there going to be term limits?
5. How do we determine the mission and direction of this new foundation? What process do we use to decide which areas of wellness to focus on for the community?
6. How will the Foundation develop and implement programs that are effective and supportive of the broad Lakewood community?
7. How was the foundation created & how was the amount of money determined?
8. Governance: who and how are selections made for members of the foundation?
9. What is the mission of the foundation & how to engage this community in determining that mission?
10. How do we ensure that the new foundation will be established as an independent entity that addresses the well-being of the community rather than the medicare system?
11. Where is the money coming from?
12. Is a wellness foundation really needed? If we have great parks, a great Y, great schools that teach health and promote exercise, and a great senior center – is this new foundation really needed? How is this an improvement over the status quo?
13. Which comes first: establishing governance or determining mission?
14. How, in a foundation that is a mixture of public and private assets can citizens demand transparency and accountability when it has not yet been forthcoming?
15. How are we going to support the under-insured in our community?
  - a. Focus on all drugs, not just alcohol
  - b. Support groups with similar chronic disease
  - c. Youth groups – before it gets high risk
  - d. Drop-in Centers; med coops to get reduced medication costs?

### Biggest Appeal

1. This is an opportunity for Lakewood to control its own healthcare destiny, independent of the influence of the big systems!
2. Nothing appeals to us.
3. The opportunity to provide state of the art healthcare and wellness programs. Lakewood could be a model for the entire country!
4. Substantial money available to potentially make a meaningful improvement in health throughout the community.

5. What the community will gain in wellness.
6. The opportunity to be trailblazers
7. The opportunities for preventive health care & program development within our community.
8. The foundation funds will be Lakewood funds that will be used to address the needs of the entire community.
9. Exciting to see transition to state of the art facility. Ability to have a broader base impact across the community; help more people. Opportunity to draw younger doctors and providers who may want to live in Lakewood. Idea that wellness programs could be more widely available (not just through work (employer) etc.) Providers ability to identify what our community needs are and what changes we can implement – programs v. buildings; flexibility.
10. \$32 million. But at the cost of the hospital. What could this foundation do to promote/enhance the community?
11. Opportunity for flexibility.
12. That a transparent process might be initiated by council.

#### Biggest Concern

1. Ensuring we don't blow the opportunity
2. This money is going to be wasted and how is there going to be any improvement. How would improvement be measured?
3. Ensuring proper stewardship and meeting changing needs in the ever evolving world of healthcare.
4. Governance; independence; coordination with Cleveland Clinic's programming/services without being co-opted by the Clinic.
5. Challenge of making an impact/using the money wisely.
6. De-politicizing the foundation and can that be done; money management.
7. How to get community "buy-in"/acceptance. Who will be on the Foundation making these decisions?
8. Is this going to be a transparent process that results in the ownership/management of the foundation by a new Lakewood entity?
9. Losing a hospital, how to start a new foundation. \*how do you get started; how do you determine best team (governance and mission); Who is selected and by whom. What is step 1?
10. Architecture, downtown can be ruined; good design. Has this decision been rushed? Moving public money to a private entity. Has there been transparency?
11. Who will we serve and how do we keep it transparent?
12. That council will not renegotiate the LOI