

## Lakewood Hospital: A Timeline

<b>1907</b>	Lakewood Hospital, founded by Dr. C. Lee Graber, opens its doors.
<b>1917</b>	New four-story brick building, commonly referred to as the “Detroit Building,” completed.
<b>1931</b>	During the economic downturn of the Great Depression, the citizens of Lakewood seek to ensure access to public health. City takes ownership of the hospital.
<b>1956</b>	Lakewood Hospital Foundation (LHF) established to encourage and administer gifts to the hospital.
<b>1985</b>	Lakewood Hospital changes status from a public hospital to a private, non-profit governance structure. Lakewood Hospital Association (LHA) formed to lease Lakewood Hospital from the City and operate it.
<b>1991</b>	With changing demands in healthcare delivery, the Lakewood Hospital Community Health Center opens.
<b>1997</b>	City enters into a long-term lease with LHA through 2026; LHA contracts with Cleveland Clinic to manage the hospital during the lease.
<b>2002</b>	The hospital’s newly expanded and renovated emergency room opens.
<b>2008</b>	At the onset of a national recession, the hospital begins a five-year financial decline; hospital admissions drop from about 12,300 to 8,400 during the same time.
<b>2012</b>	LHA begins discussing options for the hospital’s future.
<b>July 2013</b>	The Lakewood Hospital trustees engage outside advisor Subsidium Healthcare to address four major questions: <ol style="list-style-type: none"><li>1. Is the status quo untenable; if so, what are the alternatives?</li><li>2. What is the right strategic model of healthcare for Lakewood in the future?</li><li>3. Who is the best long-term partner?</li><li>4. How are we going to finance and structure our future relationships and services?</li></ol>
<b>December 2014</b>	The two-year process involving outside consultant draws to a close after seeking RFPs from potential health care partners, identification of the Cleveland Clinic as the preferred choice, and discussions with the Clinic about terms of a future relationship.
<b>January 14, 2015</b>	Lakewood Hospital Trustees vote to accept Subsidium’s recommendation and approve a Letter of Intent that would sell a parcel of land to the Cleveland Clinic for a state-of-the-art Family Health Center to meet the shifting needs in the healthcare industry and fund a community-based foundation to address health and wellness needs of the community.
<b>January 20, 2015</b>	Lakewood City Council begins review of Letter of Intent.
<b>January 2015 to present</b>	City of Lakewood hosts four community meetings discussing the proposal, with hundreds in the community attending; To date, Lakewood City Council has held 49 public meetings to further discuss possible agreement.
<b>May 2015</b>	Letter of Intent expires
<b>December 2015</b>	Lakewood City Council considers new agreement for the future of healthcare in Lakewood.
<b>Fall 2016</b>	If master agreement is approved, Cleveland Clinic breaks ground on the new Lakewood Family Health Center. City of Lakewood to continue evaluating development former Lakewood Hospital site.